

NEWBERRY COMMUNITY SERVICES DISTRICT

Established 1958

Board Minutes
September 26, 2017

Call the meeting to order. 6:06 p.m.

Pledge of Allegiance

Vice President Deel asked all present to rise, face the flag and recite the Pledge of Allegiance.

Roll Call.

Present:

Vice President Deel
Director Clark
Director Shaw
Director Paulsen

Absent: President Springer

Also Present : General Manager Le Hayes, Board Secretary Jodi Howard , District Treasurer, Kerri Zurcher, Fire Chief Miller and members of the public.

1. Approval of the Agenda

Motion Director Paulsen approve as presented waive the reading. Seconded Director Clark. **Amended motion Director Shaw approve agenda as presented with the removal of Consent Items (b) to be brought back to October meeting waive reading. Seconded Director Clark.**

Vote: Unanimous

Motion Passed

2. Public Comments:

- a. General Public**
- b. Community Reports**
 - County Supervisor**
 - Sheriff-**

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3. Consent Items

c. Approval of Minutes

d. Bills Paid and Presented to be paid.

Motion Director Shaw to approve minutes as presented waive reading. Seconded
Director Clark.

Vote:Unanimous

Motion Passed

4. Matters Removed from Consent Items

Bills Paid and Presented for Approval- October meeting

5. Reports

A. General Manager- Jon fixed broken pipe out by ballfield. Larry Clark installed a new water timer for the ballfield sprinklers.

B. Staff-

6. Agenda Items- Discussion/Possible Action

A. The Boards of Directors and the Residents of Newberry Springs want to thank the persons who constructed the Desert Garden,

Carmyn Vanlom Zelma Ray-Lopez Steve Lassesn

Jacque Grace Gale Siner Le Hayes

Vice President Deel presented each volunteer with a letter of thanks.

7. Old and New Business

8. Adjournment: 6:21 p.m.

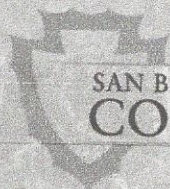
Board Secretary

Board President

NEWBERRY SPRINGS COMMUNITY PLAN



This printed version of the Draft Community Plan is provided as a courtesy for simplifying community review. A draft version of the web-based Community Plan can be found at www.countywideplan.com/cp.



SAN BERNARDINO
COUNTY

COUNTYWIDE PLAN
Newberry Springs Community Plan



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Introduction

Newberry Springs is a community that values desert living and the recreation, open sky and access to nature. The community strives to take better advantage of its location on Route 66 to grow its economy by offering more activities and services to local tourists. The community prides itself on its self-sufficiency and maintains, through its CSD, many services for its residence including volunteer fire, community center and street-lighting.

In 2016, the community embarked on a planning process to develop a new Community Plan. Two public workshops were held in November of 2016 and January of 2017. These workshops, open to any Newberry Springs resident, business, or property owner addressed strengths and weaknesses of the community, the community's value, and what Newberry Springs aspires to be in the future. Plan participants brainstormed areas of focus and actions to help the community move forward to achieve its aspirations.

Strengths and Opportunities

Community workshops were conducted in each community as part of the engagement process. In addition, input was gathered through the Countywide Plan website. As part of the process, participants defined the strengths of and opportunities for their community. The word cloud below was created using the input provided during the Strengths, Opportunities, Values and Aspirations exercises and served as part of the base information utilized to develop the Focus and Action Statements of the Community Plan. The word cloud quickly informed participants of key issues and focus areas that could be addressed in the plan. The more a word or phrase was articulated, the larger the word appears in the cloud. The full results of the strengths, weaknesses, opportunities and threats gathered as a part of the engagement process is found in the Community Profile located in the Appendix.



Where are the Goals, Policies, and Land Use Map for My Community's Plan?

Goals and policies, as well as proposed land use changes discussed during the community workshops, will be considered for inclusion in the Countywide Plan. The Land Use Map will be adopted as part of the Countywide Plan. The content of the draft Community Plan focuses on those actions identified by the community that the community is willing to take to make desired changes to their community. The Countywide Plan and the Community Plans will both be web-based, with adoption of the Countywide Plan in late 2018.

Relationship of the Community Plan to the Countywide Plan

In 2010, the San Bernardino County Board of Supervisors set out to establish a vision for the future of the county as a whole, and subsequently adopted a Countywide Vision in 2011 after two years of input from the community and the county's 24 cities and towns. Following the adoption of the Countywide Vision, which calls for the creation of a "complete county", the Board adopted the County paradigm and job statements in 2012.

In 2015, the County of San Bernardino launched an effort to go further than any county or city has ever gone with a general plan by creating a web-based comprehensive "complete county" plan. General plans are almost always strictly rule books for guiding development and growth. The County's General Plan, last updated in 2007, will go well beyond a traditional general plan to become a comprehensive Countywide Plan that complements and informs the Countywide Vision by taking into account all services—not just land-use planning—provided by County Government, and the unique values and priorities of each unincorporated community.

The Countywide Plan serves as a guide for County decision-making, financial planning, and communications. Its web-based format provides a wealth of easily accessible data on how the County operates, and allow independent research using County data and information.

The Countywide Plan includes:

- A County Policy Plan, which serves in part as the County's General Plan for the unincorporated areas and also provides guidance for regional county services. The Policy Plan establishes goals and policies for the entire county as well as specific sub regions and communities.
- A County Business Plan, which contains governance policies and operational metrics that outline the County's approach to providing municipal and regional services.
- A Regional Issues Forum, which is an online resource for sharing information and resources related to issues confronting the entire county.
- A Community Plans Continuum, which articulates what is important to each Community, and for the most part, would be implemented by the Community. Links will also be provided for maps, goals, and policies in the Policy Plan.

The Draft Community Plan for Public Review

The final format of the Community Plan will be web-based and provided online. This printed version of the Draft Community Plan is provided as a courtesy for simplifying community review, but may not be available once the online version of the plan is finalized. A draft version of the web-based Community Plan can be found at www.countywideplan.com/cp. This printed version includes the information provided on the website under each tab except for the information included under the “Maps and Links” tab. A separate Community Profile can be printed from the website.

This Draft Community Plan was created by the community members who attended workshops, provided comments online or sent in written comments. It is written in the words of those participating in the public engagement process. Therefore, the Community’s plan retains the voice and future image of the community presented by the community members participating in the public engagement process.

How to Use This Plan

The Community Plans are guides for communities to create their future character and independent identity, as identified by the workshop attendees or online participants. As stated at the community workshops, these Community Plans are focused on community self-reliance, grass-roots action, and local implementation.

The Community Plan is organized into three sections – the community’s Values, Aspirations, and Focus Statements/Action Statements. Values are those shared assets, principles, and in the judgment of the community, what is important to the lives of its residents and businesses (Identified in Workshop #1 and reviewed and finalized in Workshop #2). Aspirations consist of a written narrative illustrating the community’s desired look and function once the Community Plan is fully implemented. This is a long-term view of 10 to 20 years. They are written as if the community’s desired changes have already occurred (identified in Workshop #1 and reviewed and finalized in Workshop #2).

The Community Plan outlines clear Focus Statements and Action Statements identified by the community. The Focus Statement provides general direction toward realizing the community’s aspirations and helps organize the plan (Identified and finalized in Workshop #2). The Action Statement is a measurable statement providing critical information on the program, initiative, or project to complete (Identified and finalized in Workshop #2). Through the identification of Focus Statements and Action Statements, the community can work toward completing Action Plans and eventually implementing the Community Plan.

How to Implement the Plan

Community Next Steps

To initiate Action Statements in the community, the community should gather to develop Action Plans to identify the specific steps required to accomplish the Action Statement. This plan helps better prepare the community by identifying the steps to be accomplished, the resources needed, and who will be responsible for each action step.

Some action steps may require guidance by a County department, but the community must take the lead in moving the action forward, scheduling meetings, or requesting information from specific County departments.

The Action Plans should be used to guide community actions and should not be “set in stone”. Each Action Plan is a general set of tasks that can be modified if necessary. If needed, the community can find alternatives and make changes as they progress.


How to Create an Action Plan

The community should first identify a champion for the Action Statement. The action champion can be an individual or organization that will help oversee the execution of the Action Plan and ensure steps are completed. It is important to note that the champion is not responsible for carrying out each action step, but is responsible for coordinating communications and ensuring the steps are completed.

After the champion is identified, the community or group can develop action steps. The focus should be on what action steps will occur, who will carry out each action step, when it will take place, and an approximately duration. Again, these are guidelines, and may change, but this planning helps identify resources needed, people or organizations that must be engaged or will lead each action step, and manage expectations on how long it will take to implement each Action Statement.

After completing the action steps, resources should be identified. Resources may include governmental agencies needed to help carry out the action, community and external funding sources, and potential assistance from other communities who implemented similar programs. Reviewing a Detailed or Framework Plan can assist in providing examples of Action Plans and may have similar actions that can be used or modified to meet identified Foundation Plan actions. In addition, the San Bernardino County Land Use Services Planning Division is preparing a Community Development Toolkit with tools on several topics to help local groups make positive changes in their community. When complete, the Community Development Toolkit will be available at www.countywideplan.com. Other resources and contacts will be provided on the same website.

The following page provides an example of an Action Plan from the Helendale Community Plan:



COUNTYWIDE PLAN
Helendale Community Plan

Action Plans

Community Focus Statement E: Improve open space and recreational opportunities for Helendale residents.

Action Statement E.7: Construct a Dog Park.

Champion: Helendale Community Services District and Dog Park Group
Estimated Cost: Variable, depending on infrastructure desired

Action	Action Leader	Timeline	Resources
1. Create a dog park committee	Helendale Community Services District	Month 1	National Recreation and Park Association http://www.nrpa.org/out-work/parksbuildcommunity/ American Kennel Club http://images.akc.org/bdt/GLEGO1.pdf San Bernardino County Land Use Services Department
2. Identify a location available for the development of a dog park	Helendale Community Services District, Dog Park Group	Month 1 to Month 6	
3. Create a site plan and amenities for the proposed dog park	Helendale Community Services District, Dog Park Group	Month 6 to Month 12	
4. Identify a source of funding or potential grants	Helendale Community Services District, Dog Park Group	Year 2	
5. Create a management and maintenance plan for the dog park prior to opening	Helendale Community Services District, Dog Park Group	Year 2	
6. Construct and open the dog park	Helendale Community Services District, Dog Park Group	Year 3	

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The Action Statement is a measurable component used to accomplish the overall focus statement.

The Action Plan should be created by the community prior to implementation, including the addition of people and organizations involved.

Resources including stakeholders, human resources, and capital that may be required or provide assistance to implement the action statement.

Steps to implement the Action Statement, along with potential leaders for each step and a timeline of when it should occur in the process.



Placing your Action Plan in the Community Plan

Any modifications of the Community Plan or Action Plans can be sent to San Bernardino County Land Use Services Planning Division for future updates to your Community Plan. The County will provide information on specific contacts for Community Planning assistance. It will be the responsibility of the community to provide requested updates and modifications to the County.



Values Statement

The Values are those shared assets, principles, standards, mores, and in the judgment of the community, what is important in the lives of its residents and businesses. A community's values are an important consideration in shaping its aspirations, focus and actions.

As a community we value:

Serenity and Desert Landscape. Newberry Springs values its setting in the Mojave Desert. Residents love the wide open spaces, clear night skies and quietness that are prime benefits of the community's location.

Rural Living. Newberry Springs values the independence, large-lots, agricultural neighbors and small-town atmosphere associated with being a rural community.

Self-Sufficient and Tight-Knit Community. Newberry Springs values a community of good people, open communications and neighbors who are helpful and caring. They value their community independence and rely on one another, as a community, to solve problems and move Newberry Springs forward.



Aspirations Statement

The Aspirations Statement is a written narrative illustrating how the community desired look and function once the Community Focus Statements and Action Statements are accomplished. This is a long term view of 10 to 20 years. The Aspirations Statement serves as a foundation for developing Community Focus Statements and Action Statements.

In the Newberry Springs Community, we aspire to have:

A Reinvigorated Economy & Community

We have grown the overall wealth of the community through re-establishing our tourism-based economy. We have fully capitalized on our presence on Route 66 by encouraging the development of eco-tourism businesses such as desert tours to give travelers a reason to stop and enjoy the community. Our weekly farmers and artists market showcases local produce, arts, and crafts bringing visitors into the community. The bustle along Route 66 has attracted new businesses and housing to the immediate area creating a village atmosphere. Our cleanup committee has successfully improved the overall cleanliness of Newberry Springs through code violation education and volunteer cleanup days.

Improved Community Services

We knew that successful economic growth would mean more investment in community services for our residents. The fire department has recruited additional volunteers, provided additional training and developed a better communications system and water supply. Through negotiations with the Mojave Water Agency, we have partnered to solve water access issues. Internet is now available throughout the community allowing our residents better access to information, education and the ability to develop home-based businesses.



Plan Framework

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Community Focus Statement A: Establish a Water Plan

A

Action Statement A.1: Encourage the county to adopt a water conservation ordinance.

Action Statement A.2: Establish a fair reporting system and use structure for basin in coordination with the Mojave Water Agency (MWA).

Action Statement A.3: Encourage a partnership between the MWA and the San Bernardino County Water Element Group for increasing and spreading basins.

Action Statement A.4: Enhance opportunities for viable grants for individuals who need or require wells.

Action Statement A.5: Encourage honest discourse with MWA regarding the water situation.

Action Statement A.6: Construct a catch basin at the Kane Wash.

Action Statement A.7: Construct retention ponds for the areas.

Action Statement A.8: Encourage MWA to monitor and enforce rules for minimal producers.

Community Focus Statement B: Improve public safety; EMS, fire and sheriff

B

Action Statement B.1: Establish a neighborhood watch program for Newberry Springs.

Action Statement B.2: Install a distributed water supply in case of fire emergencies (10 – 12 tanks).

Action Statement B.3: Establish primary and back-up emergency communication systems.

Action Statement B.4: Establish a local resident recruiting program for both the Citizens on Patrol and the Volunteer Fire Department.

Action Statement B.5: Educate property owners to maintain a 100' clearance around homes in the community to reduce fire risk.

Action Statement B.6: Construct access across the Mojave River at Harvard Street for emergency service calls.

Community Focus Statement C: Provide for a stable economy focusing on economic development, eco-tourism and Route 66 tourism.

Action Statement C.1: Promote home based business opportunities.

Action Statement C.2: Establish a small farmers market with fresh produce supplied by local farmers.

Action Statement C.3: Host seasonal community events to attract visitors to the community.

Action Statement C.4: Work with incumbent utilities to improve internet services.

Action Statement C.5: Coordinate a comprehensive review of zoning and circulation.

Action Statement C.6: Develop an airport re-use plan that would include the potential for industrial development.

Action Statement C.7: Develop a community economic development/business plan.

Action Statement C.8: Establish architectural sign guidelines.

Action Statement C.9: Create a website or Facebook page to promote community activities and events.

Action Statement C.10: Establish a community calendar to organize and schedule community events.

Action Statement C.11: Coordinate desert tour trips.

Action Statement C.12: Partner with outside organizations to promote and enhance Route 66.

Action Statement C.13: Support NSEDA/Newberry Springs economic development association activities and efforts.

Action Statement C.14: Establish a Route 66 Village with arts and crafts, farmers market, car shows, etc.

C

Community Focus Statement D: Increase community involvement and volunteerism

Action Statement D.1: Host more community events throughout the year.

Action Statement D.2: Establish an incentive program to get people involved in the community.

Action Statement D.3: Host quarterly meetings to bring community organizations together to discuss community issues and solutions.

Action Statement D.4: Promote a social media campaign to broaden awareness of volunteer activities and events.

Action Statement D.5: Establish a 4-H program and scouting programs (scouts, fire explorer).

Action Statement D.6: Partner with faith based organizations and community organizations to coordinate outreach and involve the community.

Action Statement D.7: Establish a grant writing team.

Community Focus Statement E: Improve public infrastructure

Action Statement E.1: Coordinate with Caltrans and the County to pave roads with the next freeway cut.

Action Statement E.2: Identify and increase the number of dedicated roads.

Action Statement E.3: Construct improved Mojave River crossing at Harvard Road.

Action Statement E.4: Construct grade separation for railroad crossing at Fort Cady.

Action Statement E.5: Coordinate improvements for broadband service.

Action Statement E.6: Preserve rural values in public infrastructure projects.

Action Statement E.7: Identify key roads for maintenance and grading.

Community Focus Statement F: Maintain a clean community

Action Statement F.1: Establish a community code education program, with a focus on local blight.

Action Statement F.2: Partner with volunteer trash haulers to haul on a regular basis.

Action Statement F.3: Coordinate increased code enforcement efforts to address blight.

Action Statement F.4: Host a community clean up/recycling event that unites schools, churches, and other service organizations.



APPENDIX A

Newberry Springs Community Profile

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Newberry Springs Community, San Bernardino County

Community Profile

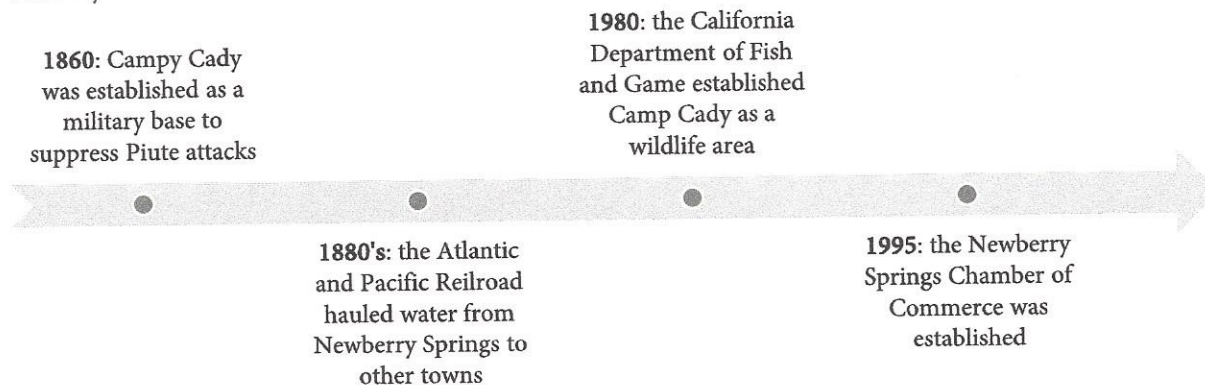
Purpose

The community profile is a summary of the social, cultural, economic, and historic dimensions of Newberry Springs. It presents data collected through secondary sources to inform future actions. The profile, together with future studies and information gathered from residents, highlights essential facets and “tells the story” of the Newberry Springs Community.

The initial objective research prepared for the community profile was provided to participants as a handout at each community workshop to provide a basis for discussion during the SWOT (Strengths, Weaknesses, Opportunities and Threats), values, and aspirations exercises. Workshop participants were asked to review the information and provide comments as a way to infuse local knowledge into the community plans process. Their feedback was used to finalize the community profile, which includes objective research and issue identification by community workshop participants.

The objective information, community stories, and public’s participation in the community profile, SWOT, values, and aspirations exercises were all used when developing the framework for the focus and action statements that make up the community plan.

History



The Newberry Springs community was originally referred to as “Water.” The community lies above the Mojave Aquifer and has supplied water to the surrounding arid region since the early settlements. North of Newberry Springs, Camp Cady was established in 1860 as a military base camp to suppress Piute attacks on wagon trains traveling through the area. During the 1880’s, the Atlantic and Pacific Railroad hauled tank cars of water from Newberry Springs to other stations and towns in the region. In 1980, the California Department of Fish and Game designated Camp Cady as a wildlife area. The Camp Cady Wildlife Area contains 1,900 acres of desert riparian habitat along the Mojave River and the ruins of the original Camp Cady. Agriculture remains a key component of the local economy, with key crops including pistachios and alfalfa. Additionally, Newberry Springs is the home of several championship water ski lakes.

Source(s): theroadwanderer.net; wildlife.ca.gov

Location & Geography

Newberry Springs is located in central San Bernardino County. The area is generally flat, area situated amongst some smaller mountain features. The community is east of Barstow and adjacent to the Mojave River.

Source(s): Google Maps, ESRI

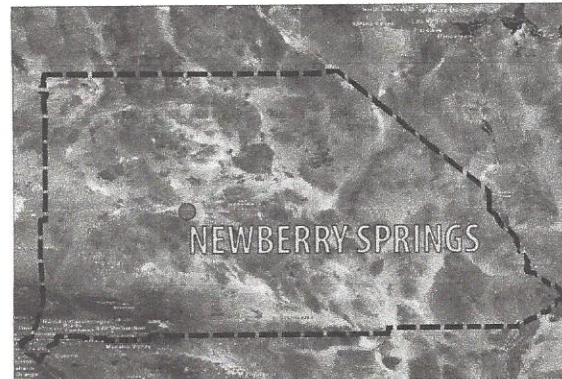


Figure 1: Newberry Springs Area Map

Source(s): ESRI, San Bernardino County LUS

Key Census Data

Category	Newberry Springs		San Bernardino County		California		United States	
	Number	% of Total	Number	% of Total	Number	% of Total	Number	% of Total
Population								
Total Population	2,166		2,078,586		38,066,920		314,107,084	
2020 Population Forecast	2,125		2,227,066 (+7.1%)		40,619,346 (+6.7%)		334,503,000 (+6.5%)	
Total Households	817		607,604		12,617,280		116,211,092	
Average Household Size	2.6		3.3		2.9		2.6	
Median Age	46.7		32.2		35.6		37.4	
Education								
High School Diploma	N/A	N/A	330,613	26.3%	5,153,257	20.7%	58,440,600	27.9%
Education Past High School	N/A	N/A	417,953	33.3%	7,400,714	29.8%	60,821,634	29.1%
Bachelor Degree or Higher	N/A	N/A	336,315	26.8%	7,708,909	31.0%	61,206,147	29.3%
Housing								
Total Dwelling Units	1,217	n/a	703,737	n/a	13,781,929	n/a	132,741,033	n/a
Homeowner Occupied Units	538	44.2%	370,032	52.6%	6,908,925	50.1%	74,787,460	56.3%
Renter Occupied Units	278	22.8%	237,572	33.8%	5,708,355	41.4%	41,423,632	32.2%
Vacancy*	400	32.9%	96,133	13.7%	1,164,649	8.5%	16,529,941	12.5%
Median Year Structure Built	N/A	n/a	1976	n/a	1974	n/a	1976	n/a
Income								
Median Household Income	\$37,186	n/a	\$54,100	n/a	\$61,489	n/a	\$53,482	n/a
Persons Below Poverty Level	N/A	N/A	199,451	12.7%	3,354,518	11.2%	26,235,361	10.6%
Employed	N/A	N/A	812,707	86.1%	16,890,442	89.0%	143,435,233	90.2%
Unemployed	N/A	N/A	131,293	13.9%	2,084,564	12.3%	14,504,781	9.2%
Note: N/A indicates that the data is not available; n/a indicates that the category is not applicable								
*This figure may include seasonal households								

Table 1: Key Census Data

Sources: 2014 American Community Survey 5-Year Estimates and ESRI

Community Structure (Physical Characteristics)

The Newberry Springs community consists primarily of single-family residential dwellings which are on large lots with a highest zoned minimum lot size of 40 acres. The major roadways in the community are Interstate-40 (I-40) and National Trails Highway. The WalkScore (walkscore.com) for the community is zero indicating that most errands need to be completed by car.

Source(s): Google Earth, County of San Bernardino Zoning Map, walkscore.com

Community Amenities

Recreation

- Twin Campground

Schools

- Newberry Springs Elementary School

Fire Protection

- San Bernardino County Paid Call Firefighter (PCF) Station #56 and #52; Response Time: #56: 28 minutes if staffed; #52: 22 minutes if staffed

Police

- San Bernardino County Sheriff's Department – Barstow Sheriff's Station

Source(s): Google Maps; San Bernardino County Sheriff's Department; San Bernardino County Fire Department;

Quality of Life Concerns

Common issues noted within the community include:

- Vacant structures (businesses and single-family residential)
- Junk/Trash
- Inoperable vehicles

Source(s): County of San Bernardino Sheriff Department

Public Health

Chronic Disease: There is a lack of information regarding hospitalization and emergency rates for chronic diseases in Newberry Springs. Newberry Springs has a higher rate of emergency room visits due to chronic obstructive pulmonary disease (COPD) than San Bernardino County.

Source(s): Healthy San Bernardino

Community Economics

The 2016 ESRI Community Analyst Report showed that Newberry Springs has approximately 265 jobs and 57 businesses. The most common are construction, retail trade, and services.

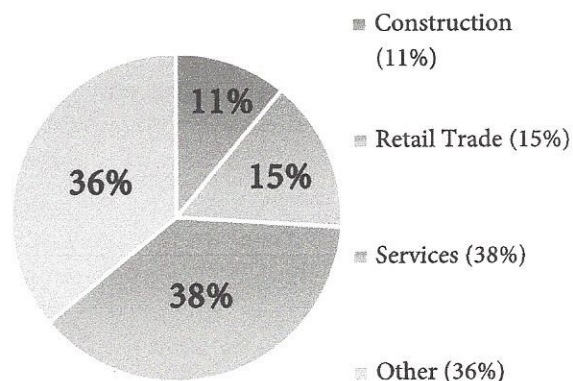


Figure 2: Business Types in Newberry Springs

Source: ESRI Community Analyst

Community Groups

- Newberry Springs Service Association Inc.
- Newberry Springs Chamber of Commerce
- Marzec Ministries

Community Events

- **Regular Board Meeting.** Held on the 2nd Friday of the month at 6pm at Newberry Springs Chamber of Commerce
- **Food Commodities Food Distribution.** 2nd Friday of the month at 9am at Newberry Community Center
- **Bingo.** 3rd Saturday of the month at 6pm at Newberry Community Center

Source(s): Newberry Springs Chamber of Commerce; mojavevalley.com (community calendar)

Air Quality: Table 2 below shows the air quality near Newberry Springs, measured at the Barstow monitoring site, in terms of the number of days that area exceeded the federal standards for pollutants (exceedance days). The table shows that the monitoring site near Newberry Springs had fewer exceedance days for each pollutant than that of the overall Mojave Air Basin, in which Newberry Springs is located.

Air pollution is one of the contributing factors linked to the development of chronic diseases such as stroke, heart disease, lung cancer, and respiratory diseases. By reducing levels of ambient pollution (outdoor air pollution), communities can lessen the impact that it has on resident’s health.

	Barstow Monitoring Site			Mojave Air Basin		
	2012	2013	2014	2012	2013	2014
Ozone Federal 8-hour standard	15	10	17	81	66	86
Course Particulate Matter (PM ₁₀) Federal 24-hour standard	0	0	1	1	1	1
Fine Particulate Matter (PM _{2.5}) Federal 24-hour standard	*	*	*	2	6	2

Table 2: Air Quality Exceedance Days

Source: California Air Resources Board

* Indicates insufficient data

Modified Food Index: The Modified Food Index maps the availability of healthy food in a census tract. The lower the score, the less available healthy options are in the area.

The entire community area of Newberry Springs ranks within the second lowest category for food access, meaning that there is access to between 5 and 15 healthy food outlets within that area. Lower scores indicate that these areas contain many convenience stores and fast food restaurants compared to the number of healthy food markets.

Source(s): Modified Retail Food Environment Index Score Map

Community Gardens: There are no community gardens within 25 miles of Newberry Springs.

Source(s): Healthy San Bernardino County, California Air Resources Board, CA Department of Health

Community Engagement Summary

As a part of the Community Plans Continuum process, community members from Newberry Springs were invited to participate in two community workshops. The first workshop, titled “What We Value”, took place on November 30th, 2016 from 6:00 – 8:30pm at the Newberry Community Services District. This workshop was attended by 27 community members. Workshop participants performed a SWOT analysis to identify strengths, weaknesses, opportunities, and threats within the community. Following that exercise, participants used that information to share what they valued about the community (Values) and what they want to see the community become in the future (Aspirations). Lastly, workshop participants worked on forming the draft focus and action statements that form the backbone of the community plan.

The second workshop, titled “Our Roadmap to Making it Happen”, took place on January 25th, 2017 from 6:00 – 8:30pm at the Newberry Community Services District. This workshop was attended by 25 community members. The



purpose of this workshop was to continue to develop the draft focus and action statements created in workshop #1. The project team provided word for word summaries of the SWOT and Values and Aspirations exercises to use during the goal setting process. The workshop was primarily used to help prioritize the focus statements developed in the previous workshop while also identifying possible champions for each effort.

Information was also made available on project websites made specifically for each community. This information included:

- Background materials on the project
- Materials developed for each workshop
- Summaries of the information collected from past workshops
- Surveys developed to follow the process of each meeting and allow for further input

Community Identified Issues

SWOT Analysis

This section contains the results of the SWOT analysis conducted during the first workshop. A SWOT exercise stands for strengths, weaknesses, opportunities, and threats and is used to help gain insight into the community through local knowledge. In the first part, participants identify their communities' biggest strengths, such as community assets like a library or community center, along with their biggest weaknesses, which could be a lack of open space or high rates of internal crime. Next, workshop participants looked at opportunities that the community could take advantage of as part of the community plans process. This builds off of what was identified in the strengths and weaknesses portion. Lastly, participants identify external threats to the community. These are generally concerns that are outside of the control of community members, such as natural disasters or changes in economic conditions. This information was then compiled and used throughout the rest of the community plans process to inform the values and aspirations exercises conducted at workshop #1, as well as the focus and actions statements.

Strengths

- We are a gateway community to the newly designated Mojave trails monument
- Expansive natural beauty
- Cal Poly students/Cal Poly Pomona Study
- Good elementary school/schools
- Newberry mountain wilderness is in our backyard
- Rural lifestyle
- We have great frontage road along Route 66 with an on and off freeway access
- Lakeside living
- Relaxing community collectiveness
- Almost anything grows
- Stars at night
- Quiet
- Independent lifestyle

- Farming
- Clean air
- Bagdad Café brings visitors
- Water ski
- Hunting
- Off road riding
- Mojave desert
- Agriculture
- Cost of living
- Freedom

Weaknesses

- Minimum public services
- Homeless inhabitation of vacant dwellings
- Communication
- Lack of high speed internet
- Loneliness

- Wind
- Distances between homes, shops, etc.
- Distance between law enforcement
- County fees and regulations stifle growth and local beauty
- Vacant homes subject to vandalism
- CSD – weak and argumentative
- Lack of opportunities
- Lack of services
- Lack of recreational facilities
- Community division
- Roads/dirt roads unmaintained
- Lack of infrastructure
- Lack of employment opportunities
- Land clearing
- Marijuana farms bring criminal cartels
- Water supply
- Blight
- Shifting job status, fewer full time jobs and more part time jobs
- Residents not involved
- Lack of volunteering
- Lack of parks within walking distance

Opportunities

- Unlimited opportunities if we have water and money
- Provided we are not governed as if we were a city. The county is too big, one set of rules does not fit all.
- Cottage industry
- Great for Airbnb sites
- Tourism along Route 66
- Ecotourism
- Business growth, shopping, restaurants
- Education/partnering with community leaders to work toward planning measurable programs

- Adjust County development and standards to match rural resources
- Water quality
- Improve emergency services and ISO ratings
- None
- Youth/after school programs–summer programs
- Economy

Threats

- Water usage upstream on Mojave river is hurting all forms of our lives and any growth
- Aquifer supply
- Water rights
- Rail road crossing are currently closer together than 1.5 miles long trains, thus potential for part of Newberry being isolated from first responders
- No access from rail road crossing
- Crime
- Wild dogs
- Invasion of large solar and wind projects
- Restrictions unreasonable taxes for small scale commercial businesses
- Aging population
- Losing young families
- Drug busts
- Cooperation from county agencies
- Sewage sludge – related health issues
- Dune buggies and motorcycles tearing up roads
- Lack of funding
- Education for community development
- Soil and sand erosion in the river
- Fees for growth
- Rail road crossing
- No health care facilities
- Lack of water
- Pot farms



APPENDIX B

Action Plan Template

DRAFT



Community Focus Statement: _____

Action Statement: _____

Champion: _____

Estimated Cost: _____

Action	Action Leader	Timeline	Resources
1.			
2.			
3.			
4.			
5.			



Newberry Springs Fire Department

PO Box 206, Newberry Springs CA 92365

760.257.3613 Fax 760.257.3076

Stephen Miller
Fire Chief

Capital Project Request:
Complete Repeater Installation

10/16/2017
Project Amount: \$11,006

Cory Rogers
*Assistant Fire Chief,
Operations, Prevention*

Since moving dispatch to Cal Fire 8 years ago Newberry Fire has struggled with radio communications across much of our district. Communication during emergencies is critical to be effective and for the safety of our responders. The recent pipeline explosion is a classic example where all of our communication was limited to spotty cell / text communication. Had there been injured workers or an injury to personnel summoning help in a safe and reliable fashion was impossible. Today nearly half of Newberry Fire's communication is dependent on personal cell phones. This is a major safety and liability issue for our Department.

Daphne Lanier
*Assistant Fire Chief
Administrative Assistant,
Public Relations*

Cal Fire's repeater is located roughly 15 miles away at 6000' elevation which is shadowed by the Newberry mountains at 3600'. The only other possible option would be SB County Fire if they can piece together a VHF path to Rodman Peak. This site has the same issue at 5800' but again Newberry mountains shadow the west third of our district.

The solution is to get the repeater we own on line on a tower tall enough to transmit over trees and surrounding obstacles. The same installation will work with either Agency resolving the shadowing issues with nothing more than a program change.

This project has been designed by Chris Nichols, owner of Southwest Deserts Telcom. Chris' career began in communications with Cal Fire where he has developed a broad network in the Cal Fire organization as well as SB County Fire. The details of this installation will meet Cal Fire's requirements. He is also directly connected with Cal Fire's frequency coordination group. From this position he has been able to pin down a frequency we can operate on and can complete all necessary license changes to make this happen. Chris will have a substantial oversight role in the construction as well.

Attached is a detailed budget for construction of a 55' tower and transfer of all repeater / radio equipment. This project that should be completed in first quarter 2018.


Stephen Miller

Serving Newberry Springs since 1958 with Dedication, Compassion and Pride

Repeater Activation

At the present time NSFD does not have reliable radio communication over more than half of the District. This puts residents and first responders at risk due to the inability to request needed resources or information. Currently personal cell phones are the primary yet un reliable means of communication. This project will purchase additional items to go with items aquired 7 years ago to install a 50w VHF repeater system that meets Cal Fire's design requirements and will connect the Newberry CSD area with Cal Fire's Ord mountain repeater from which Newberry Fire is dispatched. This same project would be necessary if Newberry was to change to Con Fire (SB County). After talking to Barstow Fire, the City of Barstow is not an option for the foreseeable future.

Vendor	item	Qty.	Price	Total
	Rohn 25 G 10' tower section	1	150	\$150.00
	Rohn Guy wire attachment	1	175	\$175.00
	Rohn Coax brkt KV 2041A	6	20	\$120.00
	Turn Buckles	3	7	\$21.00
	Cable 1/4", Rhon	500		\$180.00
	Thimbles, bolts, misc. hardware			\$300.00
Home Depot+A17:B19	sack crete	160	6	\$960.00
Home Depot	# 5 rebar	40	1	\$40.00
Endura steel	Pipe / Tubing 4"	40	4	\$160.00
	Coax, connectors, electrical wire			\$250.00
Global Industrial	LED Flood lights			\$200.00
United Rentals / Deloss	65' Man lift			\$2,300.00
Southwest Desert Telecom	Tech Support, programming,			\$2,800.00
Southwest Desert Telecom	Frequency Coordinaion and licensing			\$2,500.00
	Contingency			\$200.00
	Tax & Freight			\$650.00
				\$0.00
	Total			\$11,006.00

